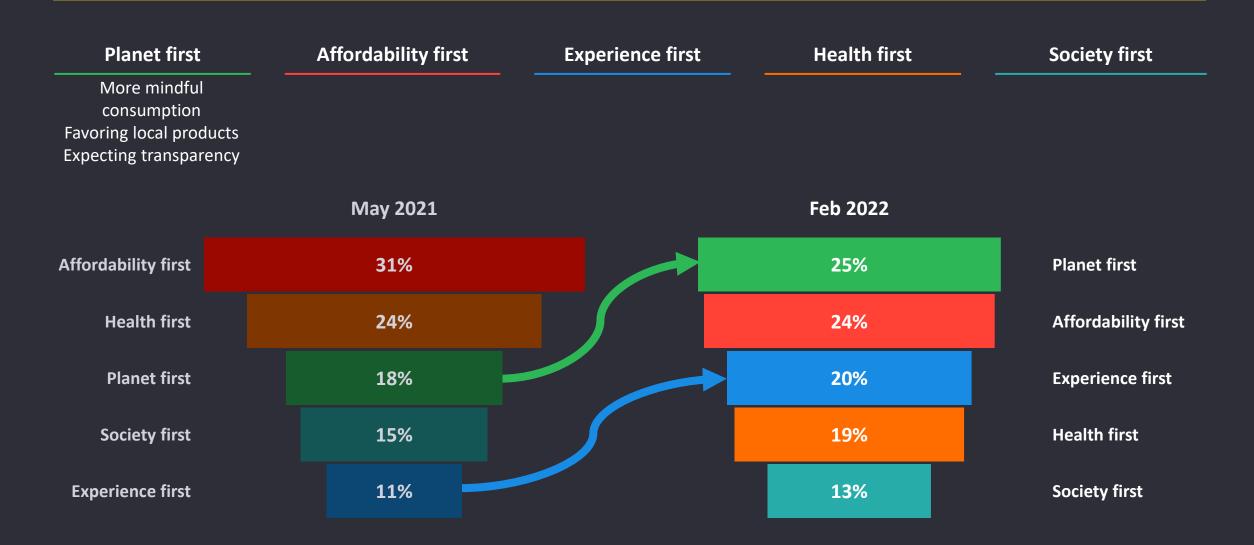


Pandemic-led prioritization of affordability and health are shifting towards sustainability



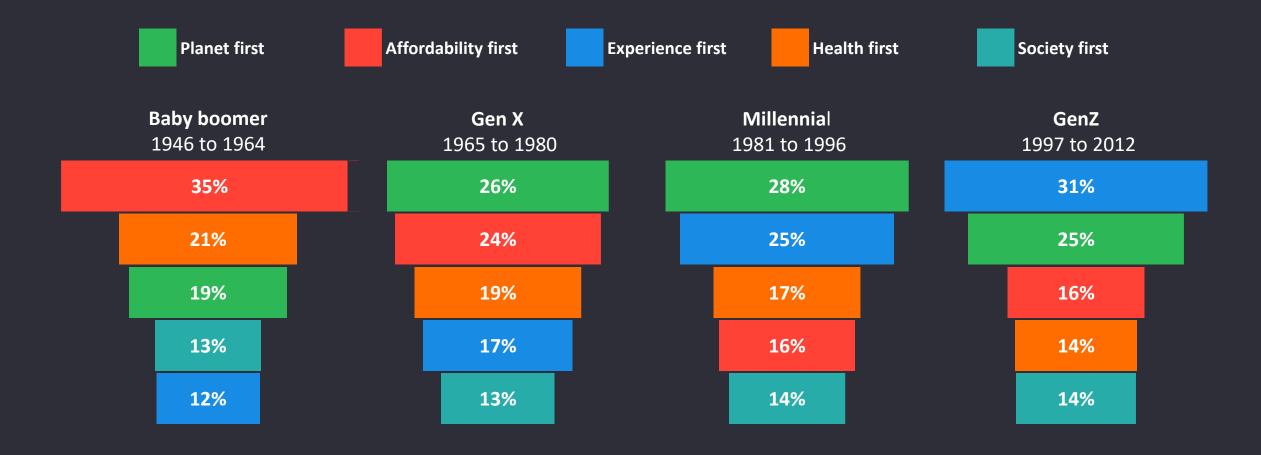


Experience-first has become the largest emerging segment in some countries

China **KSA** Indonesia UK Mexico Planet first Brazil Spain Germany Italy **Affordability Finland** Mexico Norway Denmark Canada Australia **South Africa** US **New Zealand** first **Experience first Thailand** US India **France Health first** Japan



The demand for experiences is mostly driven by the younger population while older generations continue to pay more attention to affordability





Experience-first has become the largest emerging segment in some countries

