

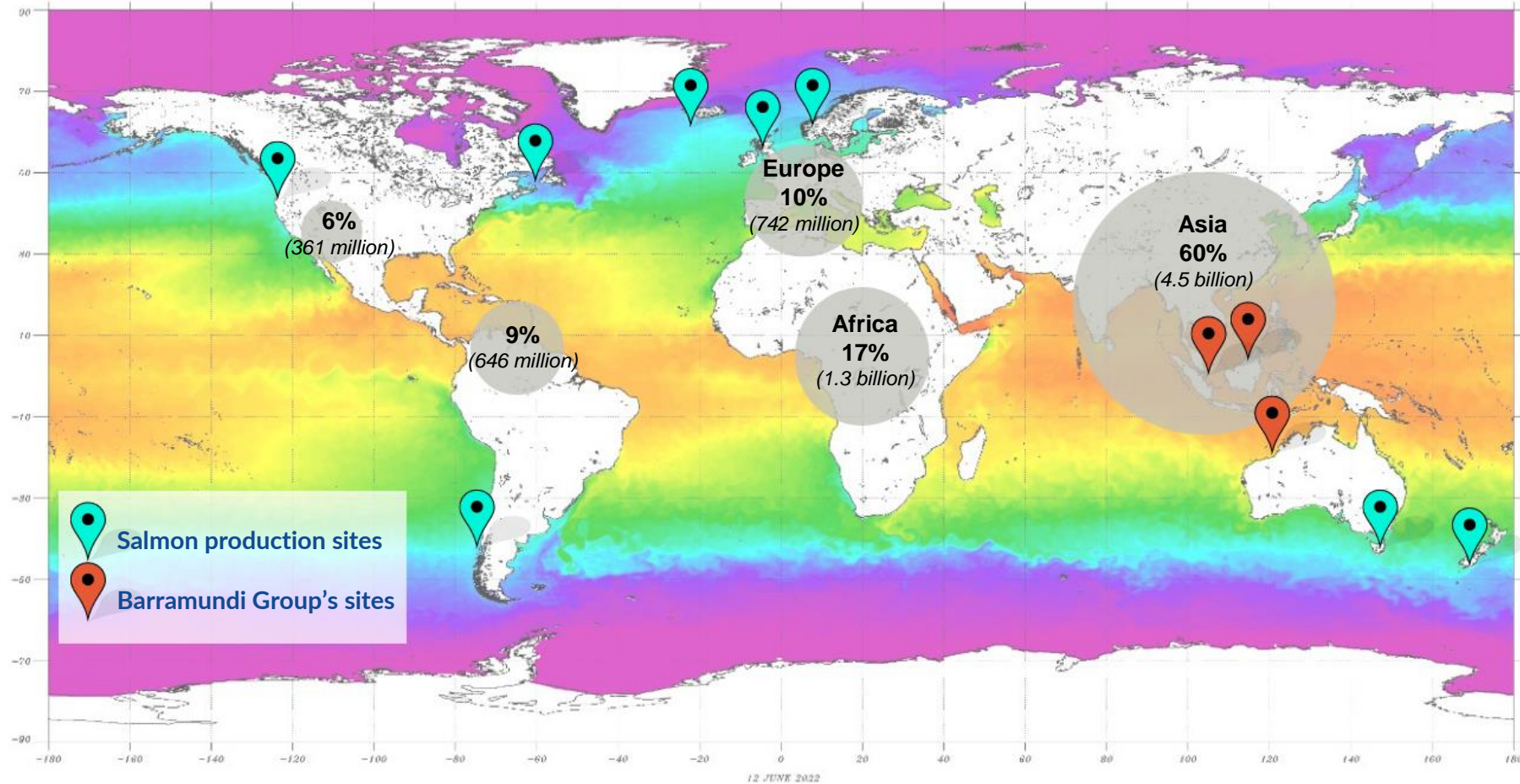


Building An Asia Pacific Aquaculture Leader

North Atlantic Seafood Forum
June 23th, 2022

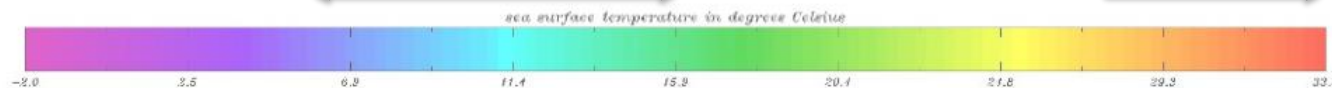


Production Regions and Markets



Ideal temperature for Salmon production

Temperature at which Barramundi thrives



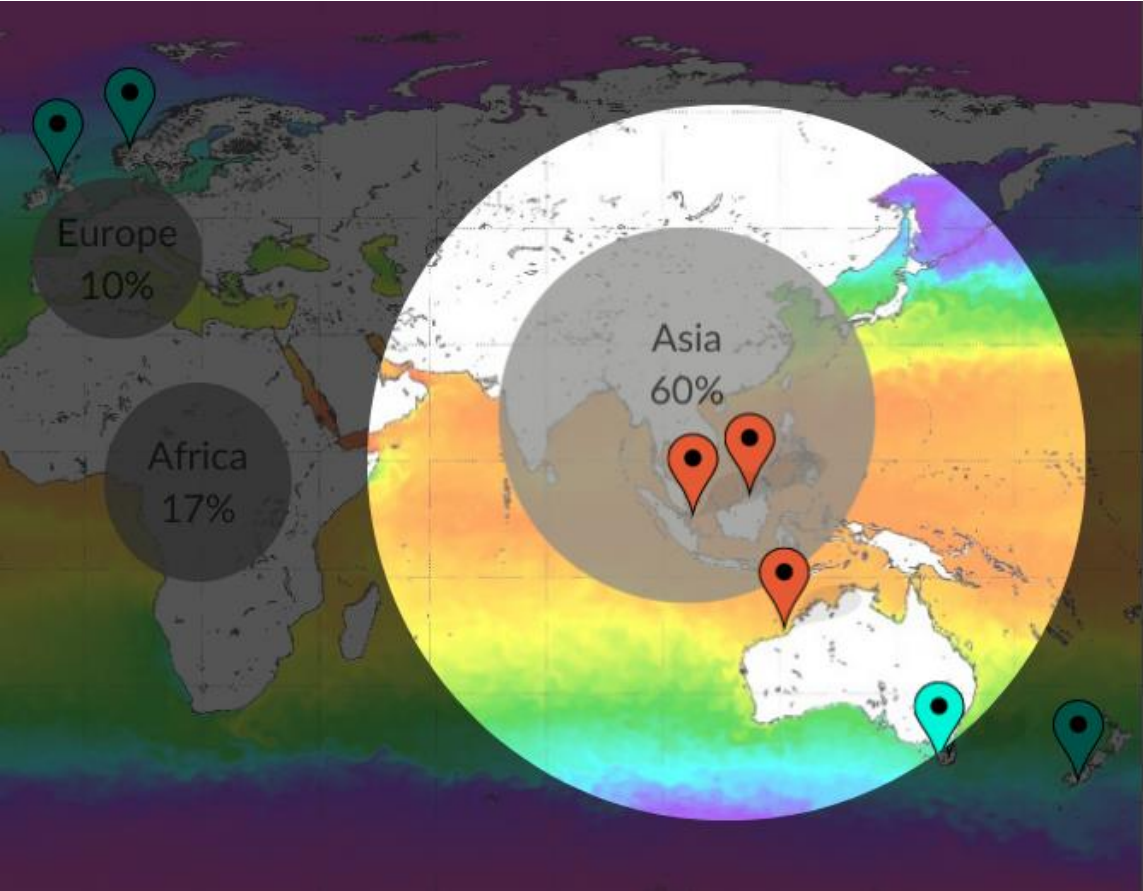
A premium tropical fish



Farming Region	Market segment
Thrives in warm water	Premium qualities: Fillet, structure, taste Omega-3 levels close to salmon
Production	Yield
Egg to 4kg: 24 months Commercial weight: 0.5kg to 5kg	Fillet yield 50 - 52 % Other parts of fish also sold for human consumption

Strategically located

Premium fish produced at the doorstep of the world's biggest and quickest growing demographics and seafood markets.



Acceptance and cuisine versatility across east and west.



Barramundi Group is building an Asia Pacific aquaculture leader

Barramundi Group builds a fully integrated aquaculture leader with a premium product in a high growth market



Platform

A scalable platform established in '05

Raising Barramundi in tropical waters close to growing Asia Pacific markets, with fish from a 17 year selective breeding program, protecting fish health with extensive vaccination.



Operations

Optimising farming operations

Improving current operation through ensuring optimal fish health, welfare, feeding and growth, reducing operational risks and maximising efficiencies through mechanization and scale



Market

Building a mass market

Marketing Ocean Barramundi as a premium product in selected growth markets, through own brands, growing the market from a base of 1,600 restaurants, hotels, and retailers.

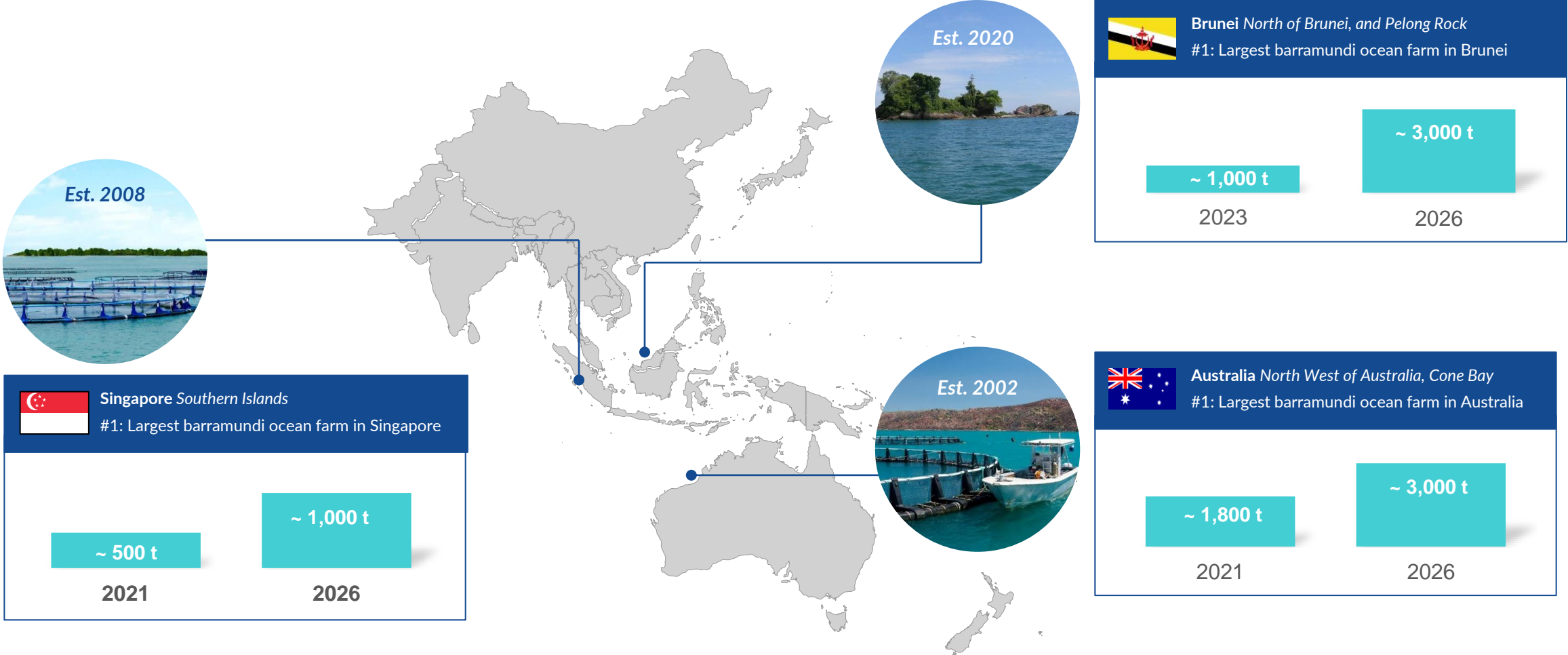


Growth

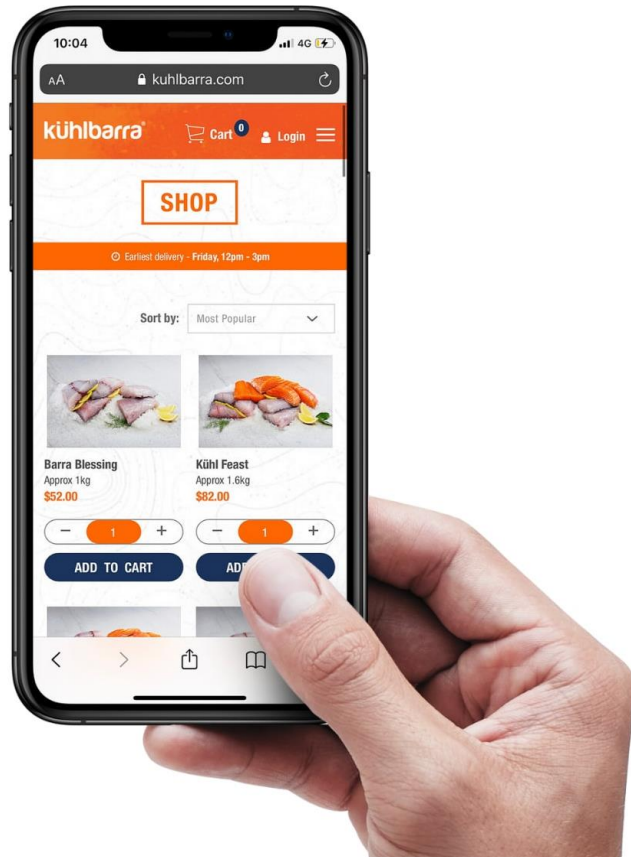
Securing capacity for growth

Barramundi group is securing capacity to grow from 2,000 tonnes capacity in 2021 to 7,000 tonnes in 2026 and further to a long term target of 75,000 tonnes.

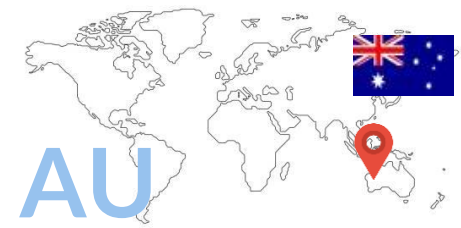
Geographical foothold



End-to-end business model in Singapore



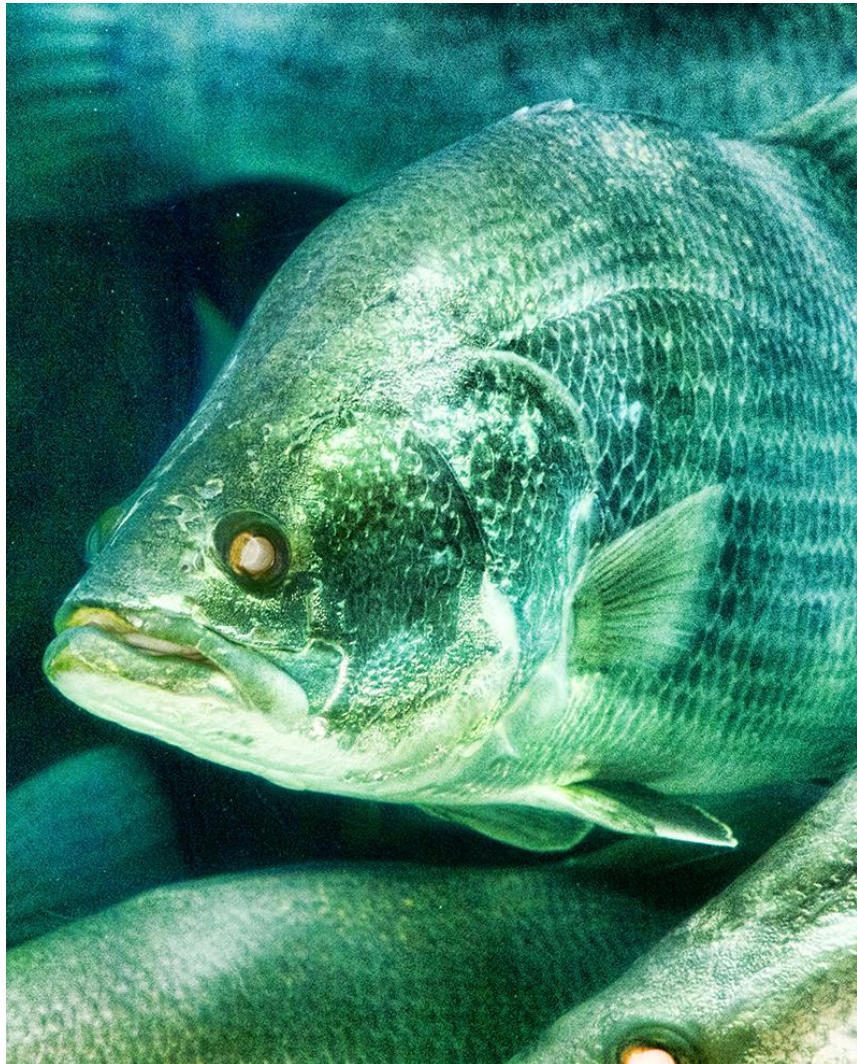
Acquired beachhead into Australian market



Greenfield with the largest leases secured



Broodstock



Genetics program for barramundi with objectives to ensure faster growth, lower FCR and higher disease resistance and Omega-3 fatty acids



Expanding fish health operations



Autogenous vaccine production
with full suite of diagnostic and
animal health services.

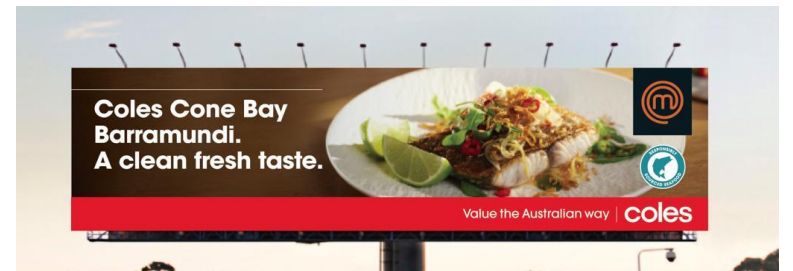
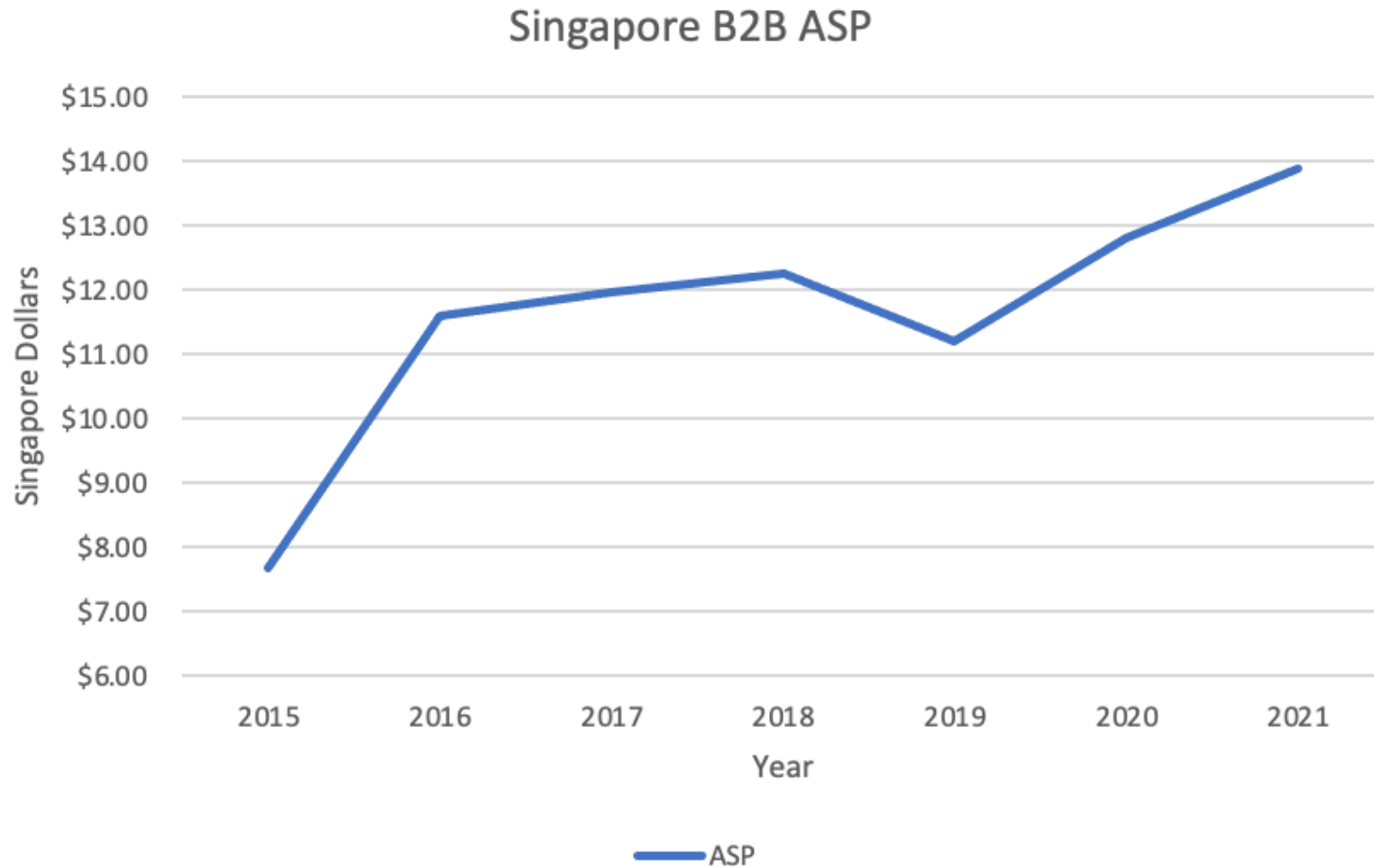


Scope for operational improvements

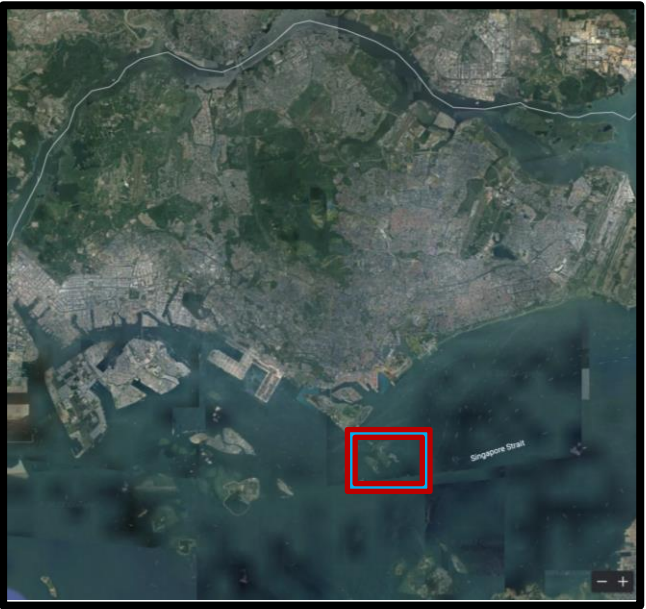


Significant room for improvement
on survival, predator control,
harvesting and processing

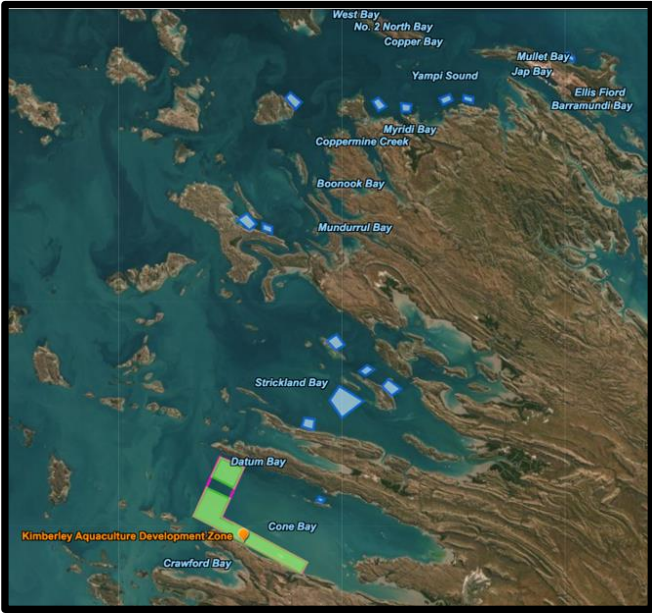
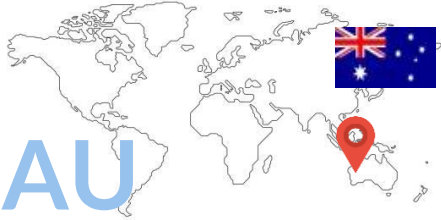
Building a market for Ocean Barramundi



On course for volume growth



1 new lease obtained in St. John's Island, Singapore



Pending approvals for 13 new sites



2 new leases signed.
Total of 800+ hectares in addition to earlier 6,600 hectares approval

Leadership



Hans den Bieman
Chairman



Marit Solberg
Director



Tristan Sjoeberg
Director



Andrew Kwan
Director



Edward Ng
Director



Dato Dr Abdul Manaf Metussin
Director



Andreas von Scholten
Chief Executive Officer



Helen Chow
Chief Financial Officer



Vincent Erenst
Chief Operating Officer



Charis Chua
Chief Commercial Officer



James Kwan
Chief Marketing Officer



Markus Schrittwieser
Chief Veterinary Officer



Sunita Aware
Head, Research & Development



Shanice Lim
Sales & Marketing Manager

